

MIKE GRIFFITHS PMI ACP

MIKE GRIFFITHS PMI ACP IS A NAME THAT RESONATES WITHIN THE PROJECT MANAGEMENT COMMUNITY, PARTICULARLY AMONG THOSE INTERESTED IN AGILE METHODOLOGIES. AS A SEASONED AGILE PRACTITIONER AND A PROMINENT FIGURE IN THE PROJECT MANAGEMENT INSTITUTE (PMI), GRIFFITHS HAS MADE SUBSTANTIAL CONTRIBUTIONS TO THE FIELD, ESPECIALLY REGARDING THE PMI AGILE CERTIFIED PRACTITIONER (PMI-ACP) CERTIFICATION. THIS ARTICLE WILL EXPLORE WHO MIKE GRIFFITHS IS, HIS CONTRIBUTIONS TO PROJECT MANAGEMENT, THE SIGNIFICANCE OF THE PMI-ACP CERTIFICATION, AND HOW HIS WORK HAS INFLUENCED AGILE PRACTICES.

WHO IS MIKE GRIFFITHS?

MIKE GRIFFITHS IS A WELL-KNOWN FIGURE IN THE DOMAIN OF PROJECT MANAGEMENT, PRIMARILY RECOGNIZED FOR HIS EXPERTISE IN AGILE METHODOLOGIES. HE HAS A RICH BACKGROUND THAT INCLUDES:

- PROJECT MANAGEMENT PROFESSIONAL (PMP) CERTIFICATION
- PMI-ACP CERTIFICATION
- EXPERIENCE AS A TRAINER, CONSULTANT, AND AUTHOR
- CONTRIBUTIONS TO THE DEVELOPMENT OF AGILE PRACTICES WITHIN PMI

GRIFFITHS HAS AUTHORED SEVERAL INFLUENTIAL BOOKS AND RESOURCES THAT HAVE SHAPED THE UNDERSTANDING OF AGILE PRACTICES AMONG PROJECT MANAGERS AND ORGANIZATIONS ALIKE. HIS WORK EMPHASIZES THE PRACTICAL APPLICATION OF AGILE PRINCIPLES, MAKING THEM ACCESSIBLE TO A WIDE AUDIENCE.

THE PMI-ACP CERTIFICATION

THE PMI-ACP CERTIFICATION IS A GLOBALLY RECOGNIZED CREDENTIAL THAT VALIDATES A PROFESSIONAL'S UNDERSTANDING AND EXPERIENCE IN AGILE PRACTICES. IT IS DESIGNED FOR PROJECT MANAGERS AND TEAM MEMBERS WHO ARE INVOLVED IN AGILE PROJECTS. HERE ARE SOME KEY ASPECTS OF THE PMI-ACP CERTIFICATION:

1. OVERVIEW OF THE PMI-ACP CERTIFICATION

THE PMI-ACP CERTIFICATION FOCUSES ON THE FOLLOWING:

- AGILE PRINCIPLES AND MINDSET: UNDERSTANDING THE FOUNDATIONAL CONCEPTS OF AGILE.
- VALUE-DRIVEN DELIVERY: EMPHASIZING DELIVERING VALUE TO CUSTOMERS.
- STAKEHOLDER ENGAGEMENT: ENSURING COLLABORATION AMONG TEAM MEMBERS AND STAKEHOLDERS.
- TEAM PERFORMANCE: BUILDING HIGH-PERFORMANCE TEAMS.
- ADAPTIVE PLANNING: USING FLEXIBLE PLANNING PRACTICES TO ADAPT TO CHANGING REQUIREMENTS.
- PROBLEM DETECTION AND RESOLUTION: IDENTIFYING AND ADDRESSING ISSUES QUICKLY.
- CONTINUOUS IMPROVEMENT: FOSTERING A CULTURE OF ONGOING ENHANCEMENT.

2. IMPORTANCE OF THE PMI-ACP CERTIFICATION

THE PMI-ACP CERTIFICATION IS IMPORTANT FOR SEVERAL REASONS:

- RECOGNITION: IT IS A WELL-RESPECTED CREDENTIAL THAT DEMONSTRATES A COMMITMENT TO AGILE PRACTICES.
- MARKET DEMAND: WITH THE INCREASING ADOPTION OF AGILE METHODOLOGIES, THE DEMAND FOR AGILE-CERTIFIED PROFESSIONALS IS ON THE RISE.
- CAREER ADVANCEMENT: HOLDING THE PMI-ACP CERTIFICATION CAN OPEN UP NEW CAREER OPPORTUNITIES AND POTENTIALLY

LEAD TO HIGHER SALARIES.

- ENHANCED KNOWLEDGE: THE CERTIFICATION PROCESS DEEPENS YOUR UNDERSTANDING OF AGILE FRAMEWORKS AND TECHNIQUES, MAKING YOU A MORE EFFECTIVE PROJECT MANAGER.

MIKE GRIFFITHS' CONTRIBUTIONS TO THE PMI-ACP CERTIFICATION

MIKE GRIFFITHS HAS PLAYED A PIVOTAL ROLE IN SHAPING THE PMI-ACP CERTIFICATION AND THE RESOURCES AVAILABLE TO THOSE PURSUING IT. HIS CONTRIBUTIONS CAN BE CATEGORIZED INTO SEVERAL KEY AREAS:

1. AUTHORING EDUCATIONAL MATERIALS

GRIFFITHS HAS AUTHORED SEVERAL BOOKS AND RESOURCES AIMED AT HELPING PROFESSIONALS PREPARE FOR THE PMI-ACP CERTIFICATION. HIS PUBLICATIONS INCLUDE:

- "PMI-ACP EXAM PREP": A COMPREHENSIVE GUIDE THAT COVERS ALL ASPECTS OF THE PMI-ACP EXAM, INCLUDING STUDY TIPS AND PRACTICE QUESTIONS.
- ONLINE COURSES: GRIFFITHS HAS DEVELOPED ONLINE TRAINING COURSES THAT PROVIDE AN IN-DEPTH UNDERSTANDING OF AGILE PRINCIPLES AND PRACTICES, TAILORED TO THE PMI-ACP CURRICULUM.

THESE RESOURCES ARE INVALUABLE FOR CANDIDATES PREPARING FOR THE CERTIFICATION EXAM, AS THEY PROVIDE CLEAR EXPLANATIONS AND PRACTICAL EXAMPLES OF AGILE CONCEPTS.

2. PROMOTING AGILE PRACTICES THROUGH SPEAKING ENGAGEMENTS

MIKE GRIFFITHS IS A SOUGHT-AFTER SPEAKER AT CONFERENCES AND SEMINARS, WHERE HE SHARES HIS KNOWLEDGE OF AGILE METHODOLOGIES. HIS PRESENTATIONS OFTEN FOCUS ON:

- PRACTICAL APPLICATIONS OF AGILE TECHNIQUES
- INSIGHTS INTO THE AGILE MINDSET
- BEST PRACTICES FOR IMPLEMENTING AGILE IN ORGANIZATIONS

THESE SPEAKING ENGAGEMENTS HELP TO DISSEMINATE KNOWLEDGE ABOUT AGILE PRACTICES BEYOND THE PMI-ACP CERTIFICATION, FOSTERING A BROADER UNDERSTANDING OF AGILE WITHIN THE PROJECT MANAGEMENT COMMUNITY.

3. INFLUENCING PMI'S AGILE STANDARDS

GRIFFITHS HAS BEEN ACTIVELY INVOLVED IN THE DEVELOPMENT OF PMI'S AGILE STANDARDS AND FRAMEWORKS. HIS INSIGHTS AND EXPERTISE HAVE CONTRIBUTED TO THE EVOLUTION OF PMI'S APPROACH TO AGILE PROJECT MANAGEMENT. BY PARTICIPATING IN VARIOUS COMMITTEES AND WORKING GROUPS, HE HAS HELPED SHAPE THE PMI-ACP CERTIFICATION AND ENSURE ITS RELEVANCE IN A RAPIDLY CHANGING PROJECT ENVIRONMENT.

IMPACT OF MIKE GRIFFITHS ON THE AGILE COMMUNITY

MIKE GRIFFITHS' CONTRIBUTIONS HAVE HAD A SIGNIFICANT IMPACT ON THE AGILE COMMUNITY. HIS WORK HAS HELPED:

1. INCREASE AWARENESS OF AGILE METHODOLOGIES

THROUGH HIS WRITINGS AND PRESENTATIONS, GRIFFITHS HAS INCREASED AWARENESS AND UNDERSTANDING OF AGILE METHODOLOGIES AMONG PROJECT MANAGERS, STAKEHOLDERS, AND ORGANIZATIONS. THIS HAS LED TO A GREATER ACCEPTANCE OF AGILE PRACTICES AND THEIR INTEGRATION INTO VARIOUS INDUSTRIES.

2. FOSTER A CULTURE OF CONTINUOUS LEARNING

GRIFFITHS ADVOCATES FOR CONTINUOUS LEARNING AND IMPROVEMENT IN PROJECT MANAGEMENT PRACTICES. HIS EMPHASIS ON AGILE'S ITERATIVE NATURE ENCOURAGES PROFESSIONALS TO SEEK OUT TRAINING AND DEVELOPMENT OPPORTUNITIES, ULTIMATELY LEADING TO MORE EFFECTIVE PROJECT MANAGEMENT.

3. SHAPE THE FUTURE OF PROJECT MANAGEMENT

AS AGILE METHODOLOGIES CONTINUE TO EVOLVE, GRIFFITHS' INSIGHTS AND CONTRIBUTIONS WILL PLAY A CRUCIAL ROLE IN SHAPING THE FUTURE OF PROJECT MANAGEMENT. HIS FOCUS ON VALUE DELIVERY, STAKEHOLDER ENGAGEMENT, AND ADAPTIVE PLANNING ALIGNS WITH THE CHANGING LANDSCAPE OF PROJECT MANAGEMENT IN A DIGITAL WORLD.

PREPARING FOR THE PMI-ACP CERTIFICATION WITH MIKE GRIFFITHS' RESOURCES

FOR THOSE INTERESTED IN OBTAINING THE PMI-ACP CERTIFICATION, LEVERAGING MIKE GRIFFITHS' RESOURCES WILL PROVIDE A SOLID FOUNDATION. HERE ARE STEPS TO EFFECTIVELY PREPARE FOR THE CERTIFICATION:

1. **STUDY THE EXAM CONTENT OUTLINE:** FAMILIARIZE YOURSELF WITH THE PMI-ACP EXAM CONTENT OUTLINE, WHICH DETAILS THE DOMAINS AND TASKS COVERED IN THE EXAM.
2. **UTILIZE GRIFFITHS' BOOKS:** READ "PMI-ACP EXAM PREP" AND OTHER RECOMMENDED MATERIALS TO GAIN A COMPREHENSIVE UNDERSTANDING OF AGILE PRACTICES.
3. **TAKE ONLINE COURSES:** ENROLL IN GRIFFITHS' ONLINE COURSES FOR STRUCTURED LEARNING AND PRACTICE QUESTIONS.
4. **JOIN STUDY GROUPS:** PARTICIPATE IN STUDY GROUPS OR FORUMS TO DISCUSS AGILE CONCEPTS AND SHARE INSIGHTS WITH FELLOW CANDIDATES.
5. **PRACTICE WITH MOCK EXAMS:** USE PRACTICE EXAMS TO ASSESS YOUR KNOWLEDGE AND IDENTIFY AREAS FOR IMPROVEMENT.

CONCLUSION

MIKE GRIFFITHS' CONTRIBUTIONS TO THE FIELD OF PROJECT MANAGEMENT, PARTICULARLY THROUGH THE PMI-ACP CERTIFICATION, HAVE SIGNIFICANTLY INFLUENCED HOW AGILE PRACTICES ARE PERCEIVED AND IMPLEMENTED. HIS COMMITMENT TO EDUCATING PROFESSIONALS AND PROMOTING AGILE METHODOLOGIES HAS HELPED SHAPE A MORE ADAPTIVE AND VALUE-DRIVEN APPROACH TO PROJECT MANAGEMENT. AS AGILE CONTINUES TO EVOLVE, GRIFFITHS' WORK WILL REMAIN A CRITICAL RESOURCE FOR THOSE LOOKING TO ENHANCE THEIR SKILLS AND ADVANCE THEIR CAREERS IN PROJECT MANAGEMENT. FOR ANYONE CONSIDERING THE PMI-ACP CERTIFICATION, ENGAGING WITH GRIFFITHS' RESOURCES IS A STEP TOWARD SUCCESS IN MASTERING

FREQUENTLY ASKED QUESTIONS

WHO IS MIKE GRIFFITHS IN RELATION TO PMI-ACP?

MIKE GRIFFITHS IS A RECOGNIZED EXPERT IN AGILE PROJECT MANAGEMENT AND IS KNOWN FOR HIS CONTRIBUTIONS TO THE PMI AGILE CERTIFIED PRACTITIONER (PMI-ACP) CERTIFICATION, INCLUDING AUTHORIZING MATERIALS AND PROVIDING TRAINING.

WHAT IS THE PMI-ACP CERTIFICATION?

THE PMI-ACP CERTIFICATION IS A GLOBALLY RECOGNIZED CREDENTIAL OFFERED BY THE PROJECT MANAGEMENT INSTITUTE (PMI) THAT VALIDATES A PROFESSIONAL'S KNOWLEDGE AND SKILLS IN AGILE PRINCIPLES AND PRACTICES.

WHAT MATERIALS HAS MIKE GRIFFITHS AUTHORED FOR PMI-ACP PREPARATION?

MIKE GRIFFITHS HAS AUTHORED SEVERAL BOOKS AND RESOURCES, INCLUDING 'PMI-ACP EXAM PREP', WHICH IS WIDELY USED BY CANDIDATES PREPARING FOR THE PMI-ACP EXAM.

WHAT ARE THE PREREQUISITES FOR THE PMI-ACP CERTIFICATION?

CANDIDATES FOR THE PMI-ACP CERTIFICATION MUST HAVE A SECONDARY DEGREE, 21 CONTACT HOURS OF TRAINING IN AGILE PRACTICES, AND 2,000 HOURS OF GENERAL PROJECT EXPERIENCE, ALONG WITH 1,500 HOURS OF AGILE PROJECT EXPERIENCE.

HOW DOES MIKE GRIFFITHS APPROACH AGILE TRAINING?

MIKE GRIFFITHS EMPHASIZES PRACTICAL APPLICATIONS OF AGILE METHODOLOGIES, INTEGRATING REAL-WORLD SCENARIOS AND EXAMPLES TO ENHANCE UNDERSTANDING AND RETENTION AMONG HIS STUDENTS.

WHAT AGILE FRAMEWORKS ARE COVERED IN THE PMI-ACP EXAM?

THE PMI-ACP EXAM COVERS VARIOUS AGILE FRAMEWORKS, INCLUDING SCRUM, KANBAN, LEAN, EXTREME PROGRAMMING (XP), AND TEST-DRIVEN DEVELOPMENT (TDD).

WHY IS THE PMI-ACP CERTIFICATION IMPORTANT FOR PROJECT MANAGERS?

THE PMI-ACP CERTIFICATION IS IMPORTANT FOR PROJECT MANAGERS AS IT DEMONSTRATES THEIR ABILITY TO MANAGE AGILE PROJECTS AND ENHANCES THEIR CAREER PROSPECTS IN ORGANIZATIONS ADOPTING AGILE METHODOLOGIES.

CAN MIKE GRIFFITHS' TRAINING HELP WITH PASSING THE PMI-ACP EXAM?

YES, MIKE GRIFFITHS' TRAINING PROGRAMS ARE DESIGNED TO PROVIDE COMPREHENSIVE KNOWLEDGE AND EXAM STRATEGIES THAT CAN SIGNIFICANTLY INCREASE THE CHANCES OF PASSING THE PMI-ACP EXAM.

WHAT IS THE FORMAT OF THE PMI-ACP EXAM?

THE PMI-ACP EXAM CONSISTS OF 120 MULTIPLE-CHOICE QUESTIONS THAT MUST BE COMPLETED WITHIN THREE HOURS, COVERING VARIOUS AGILE CONCEPTS, TOOLS, AND TECHNIQUES.

WHERE CAN I FIND MIKE GRIFFITHS' RESOURCES FOR PMI-ACP PREPARATION?

MIKE GRIFFITHS' RESOURCES FOR PMI-ACP PREPARATION CAN BE FOUND THROUGH VARIOUS PLATFORMS INCLUDING HIS OFFICIAL WEBSITE, AMAZON FOR HIS BOOKS, AND TRAINING SESSIONS OFFERED THROUGH PMI AND OTHER EDUCATIONAL INSTITUTIONS.

[Mike Griffiths Pmi Acp](#)

mike griffiths pmi acp: PMI-ACP Exam Prep Mike Griffiths, 2015 PMI-ACP® Exam Prep, Updated Second Edition With New Situational Questions Written by Mike Griffiths, PMI Agile Certified Practitioner and original member of the PMI-ACP® Steering Committee, PMI-ACP® Exam Prep, Updated Second Edition is specifically written for people who plan to sit for the PMI-ACP® examination. This updated edition has new situational questions and is appropriate for study for the current PMI-ACP exam.--

mike griffiths pmi acp: Hot Topics Pmi-acp Exam Flashcards Mike Griffiths, 2012-06-01

mike griffiths pmi acp: PMI-ACP Exam Prep Mike Griffiths, 2012

mike griffiths pmi acp: PMI-ACP Exam Prep Workbook Mike Griffiths, 2017

mike griffiths pmi acp: PMI-ACP® Practice Exam G Skills, This Book is a Full Preparation for the PMI Agile Certified Practitioner (PMI-ACP)® with details Explanation (Latest Version) Agile is a topic of growing importance in project management. The marketplace reflects this importance, as project management practitioners increasingly embrace agile as a technique for managing successful projects. The PMI-ACP certification recognizes an individual's expertise in using agile practices in their projects, while demonstrating their increased professional versatility through agile tools and techniques. In addition, the PMI-ACP certification carries a higher level of professional credibility as it requires a combination of agile training, experience working on agile projects, and examination on agile principles, practices, tools, and techniques. This global certification also supports individuals in meeting the needs of organizations that rely on project practitioners to apply a diversity of methods to their project management. The PMI Agile Certified Practitioner (PMI-ACP)® formally recognizes your knowledge of agile principles and your skill with agile techniques. It will make you shine even brighter to your employers, stakeholders and peers. The PMI-ACP® is the fastest growing certification, and it's no wonder. Organizations that are highly agile and responsive to market dynamics complete more of their projects successfully than their slower-moving counterparts — 75 percent versus 56 percent — as shown in the PMI Pulse of the Profession® report. The PMI-ACP spans many approaches to agile such as Scrum, Kanban, Lean, extreme programming (XP) and test-driven development (TDD.) So it will increase your versatility, wherever your projects may take you. Gain and Maintain Your PMI-ACP •The certification exam has 120 multiple-choice questions and you have three hours to complete it. The PMI-ACP® examination will consist of 100 scored items and 20 unscored (pre-test) items. The unscored items will not be identified and will be randomly distributed throughout the exam. Who Should Apply? If you work on agile teams or if your organization is adopting agile practices, the PMI-ACP is a good choice for you. Compared with other agile certifications based solely on training and exams, the PMI-ACP is evidence of your real-world, hands-on experience and skill. Prerequisites •2,000 hours of general project experience working on teams. •1,500 hours working on agile project teams or with agile methodologies. This requirement is in addition to the 2,000 hours of general project experience. •21 contact hours of training in agile practices. Who this book is for: •Students who wants to pass their PMI-ACP Exam from the first try. •People who works on agile teams or if their organization is adopting agile practices. •people who are interested in entering the field of project management. •Engineers. •Business Development Managers. •Project managers responsible for all aspects of leading, project delivery and directing teams and needs to qualify for the PMP examination. •All

people interested in project management Knowledge and International Certification. •The allocation of questions will be as follows: Domain: Percentage of Items on Test: Domain I. Agile Principles and Mindset (16%) Domain II. Value-driven Delivery (20%) Domain III. Stakeholder Engagement (17%) Domain IV. Team Performance (16%) Domain V. Adaptive Planning (12%) Domain VI. Problem Detection and Resolution (10%) Domain VII. Continuous Improvement (Product, Process, People) (9%)

mike griffiths pmi acp: Process Groups: A Practice Guide (RUSSIAN) PMI, 2023-11-06
Need help on how to get work done using traditional project management practices? Then, *Process Groups: A Practice Guide* is the right supplemental guide for you. This important companion to, *A Guide to the Project Management Body of Knowledge (PMBOK® Guide)*, offers useful and practical guidance for a predictive approach to project management practices. This practice guide influences your way of working, ensuring you are equipped with the information you need to succeed in this changing profession. What's in the guide? You'll find a process-based project management approach for guiding your projects, aligning methodologies, and evaluating project management capabilities. This guide uses a popular Process Groups model that will help you with: &• Initiating &• Planning &• Executing &• Monitoring and Controlling &• Closing In addition, you will learn about 49 processes within these five process groups along with inputs, tools and techniques, and outputs associated with those processes. This practice guide shows the processes considered good practices on most projects, most of the time.

mike griffiths pmi acp: Process Groups: A Practice Guide (ARABIC) PMI, 2023-11-15
Need help on how to get work done using traditional project management practices? Then, *Process Groups: A Practice Guide* is the right supplemental guide for you. This important companion to, *A Guide to the Project Management Body of Knowledge (PMBOK® Guide)*, offers useful and practical guidance for a predictive approach to project management practices. This practice guide influences your way of working, ensuring you are equipped with the information you need to succeed in this changing profession. What's in the guide? You'll find a process-based project management approach for guiding your projects, aligning methodologies, and evaluating project management capabilities. This guide uses a popular Process Groups model that will help you with: &• Initiating &• Planning &• Executing &• Monitoring and Controlling &• Closing In addition, you will learn about 49 processes within these five process groups along with inputs, tools and techniques, and outputs associated with those processes. This practice guide shows the processes considered good practices on most projects, most of the time.

mike griffiths pmi acp: *A Guide to the Project Management Body of Knowledge (PMBOK® Guide) - Seventh Edition and The Standard for Project Management (ARABIC)* Project Management Institute Project Management Institute, 2021-08-01
PMBOK® Guide is the go-to resource for project management practitioners. The project management profession has significantly evolved due to emerging technology, new approaches and rapid market changes. Reflecting this evolution, *The Standard for Project Management* enumerates 12 principles of project management and the *PMBOK® Guide - Seventh Edition* is structured around eight project performance domains. This edition is designed to address practitioners' current and future needs and to help them be more proactive, innovative and nimble in enabling desired project outcomes. This edition of the *PMBOK® Guide*: Reflects the full range of development approaches (predictive, adaptive, hybrid, etc.); Provides an entire section devoted to tailoring the development approach and processes; Includes an expanded list of models, methods, and artifacts; Focuses on not just delivering project outputs but also enabling outcomes; and • Integrates with *PMI Standards+™* for information and standards application content based on project type, development approach, and industry sector.

mike griffiths pmi acp: *A Guide to the Project Management Body of Knowledge (PMBOK® Guide) - Seventh Edition and The Standard for Project Management (CHINESE)* Project Management Institute Project Management Institute, 2021-08-01
The PMBOK® Guide is the go-to resource for project management practitioners. Over the past few years, the project management profession has significantly evolved due to emerging technology, new approaches and

rapid market changes. Reflecting this evolution, The Standard for Project Management enumerates 12 principles of project management and the PMBOK® Guide – Seventh Edition is structured around eight project performance domains. Both the standard and the guide reflect the wide range of development approaches that lead to value delivery. This edition of the PMBOK® Guide: • Reflects the full range of development approaches (predictive, adaptive, hybrid, etc.); • Provides an entire section devoted to tailoring the development approach and processes; • Includes an expanded list of models, methods, and artifacts; • Focuses on not just delivering project outputs but also enabling outcomes; and • Integrates with PMIStandards+™ for information and standards application content based on project type, development approach, and industry sector.

mike griffiths pmi acp: Process Groups: A Practice Guide (SIMPLIFIED CHINESE) PMI, 2023-11-06 Need help on how to get work done using traditional project management practices? Then, Process Groups: A Practice Guide is the right supplemental guide for you. This important companion to, A Guide to the Project Management Body of Knowledge (PMBOK® Guide), offers useful and practical guidance for a predictive approach to project management practices. This practice guide influences your way of working, ensuring you are equipped with the information you need to succeed in this changing profession. What's in the guide? You'll find a process-based project management approach for guiding your projects, aligning methodologies, and evaluating project management capabilities. This guide uses a popular Process Groups model that will help you with: &• Initiating &• Planning &• Executing &• Monitoring and Controlling &• Closing In addition, you will learn about 49 processes within these five process groups along with inputs, tools and techniques, and outputs associated with those processes. This practice guide shows the processes considered good practices on most projects, most of the time.

mike griffiths pmi acp: Hybrid Project Management Mark Tolbert, Susan Parente, 2020-10-08 Compared to a few decades ago, companies today are faced with a much more challenging environment providing successful products and solutions for their customers. They are dealing with global competition, very rapid change in technologies, and tremendous volatility in economic conditions. As project managers, we are helping our companies survive in this difficult landscape. We are “agents of change” and “drivers of change.” The most important project management methodology today that will help us deal with this change and this volatility is Agile. However, no one process or project management methodology fits all situations! Agile is not a panacea for all projects. Many times, our projects are large enough and complex enough that some parts of the project are best suited to using a predictive planning approach, and other parts are more suited to using Agile. Therefore, a hybrid approach that mixes the traditional, waterfall approach with Agile is really required in many situations today. The agile community oftentimes has quite a negative view of hybrid approaches. Key writers on Agile often say that attempting to use hybrid will corrupt all attempts to use Agile, and will result in failure. In this book, the argument is made that integrating these methodologies can be done if approached the right way, and in fact, this is necessary today.

mike griffiths pmi acp: A Guide to the Project Management Body of Knowledge (PMBOK® Guide) – Seventh Edition and The Standard for Project Management (SPANISH) Project Management Institute Project Management Institute, PMI Project Management Institute, 2021-08-01 PMBOK® Guide is the go-to resource for project management practitioners. The project management profession has significantly evolved due to emerging technology, new approaches and rapid market changes. Reflecting this evolution, The Standard for Project Management enumerates 12 principles of project management and the PMBOK® Guide – Seventh Edition is structured around eight project performance domains. This edition is designed to address practitioners' current and future needs and to help them be more proactive, innovative and nimble in enabling desired project outcomes. This edition of the PMBOK® Guide: • Reflects the full range of development approaches (predictive, adaptive, hybrid, etc.); • Provides an entire section devoted to tailoring the development approach and processes; • Includes an expanded list of models, methods, and artifacts; • Focuses on not just delivering project outputs but also enabling outcomes; and • Integrates

with PMIstandards+™ for information and standards application content based on project type, development approach, and industry sector.

mike griffiths pmi acp: *Practice Standard for Project Estimating - Second Edition* Project Management Institute, 2020-04-24 Project estimating plays a vital role in project management. Typically completed in the initial planning stages, accurate project estimation can be a difficult task. Organizations and project managers should use these initial estimates to baseline the project schedule and cost, then refine these estimates as the project develops. Accurate estimation and refinement of the estimates leads to better and earlier decision making, thus maximizing value. Developed within the framework of A Guide to the Project Management Body of Knowledge (PMBOK® Guide) &- Sixth Edition and other PMI standards, the Practice Standard for Project Estimating &- Second Edition focuses on providing models for the project management profession in both plan-driven and change-driven adaptive (agile) life cycles. This practice standard describes the aspects of project estimating that are recognized as good practice on most projects most of the time and that are widely recognized and consistently applied. PMI practice standards describe processes, activities, constraints, inputs, and outputs for specific discipline subject areas and are targeted to all practitioners within projectized organizations, not just project managers.

mike griffiths pmi acp: Master of Science in Project Management - City of London College of Economics - 10 months - 100% online / self-paced City of London College of Economics, Overview A MScPM (or Master of Science in Project Management) is a degree that will prepare you for a role as (Senior) Project Manager/Director Project Management. Content - Building the action plan: scheduling, estimating and resource allocation - Achieving stakeholder satisfaction through project control - Project risk management - A model for building teamwork - New project development processes - Enterprise project management - Quick tips - Speedy solutions - Cutting-edge ideas - Making good decisions - Ideas and what to do with them - Leadership and trust - What to do when things go wrong - Over 120 new exercises to practice what you've learnt Duration 10 months Assessment The assessment will take place on the basis of one assignment at the end of the course. Tell us when you feel ready to take the exam and we'll send you the assignment questions. Study material The study material will be provided in separate files by email / download link.

mike griffiths pmi acp: *Introduction to Agile Methods* Sondra Ashmore, Kristin Runyan, 2014 This book is written as an instructional resource for those new to agile, including software engineering undergraduate students and any others within the computer science degree programs who want to understand what it means to work in an Agile environment. The book includes the history and value of the shift to agile development as well as insightful vignettes on the practical application of how it is being implemented in the workplace. This book will help arm newer practitioners with a functional knowledge of agile and to give them valuable experience with the key concepts, common vocabulary, and known implications of the overall agile paradigm.

mike griffiths pmi acp: *Software Extension to the PMBOK® Guide Fifth Edition* Project Management Institute, 2013-09-01 Designed to be used in tandem with the latest edition of the PMBOK® Guide, this comprehensive volume closely follows the PMBOK® Guide's approach to style, structure and naming, while providing readers a balanced view of methods, tools, and techniques for managing software projects across the life cycle continuum from highly predictive life cycles to highly adaptive life cycles. Software Extension To the PMBOK® Guide Fifth Edition provides readers with knowledge and practices that will not only improve their efficiency and effectiveness but that of their management teams and project members as well.

mike griffiths pmi acp: *The Agile Consultant* Rick Freedman, 2016-08-29 Learn the agile philosophy of lean processes, incremental delivery, deep client participation, decentralized authority, and just-in-time planning to bring speed, creativity, empowerment and increased productivity to product development. This book is your guide to becoming the go-to advisor for the enterprise agile transition. Many organizations have brought in agile coaches and achieved great progress in software development productivity, only to find teams slipping back into old methods as

they encounter enterprise resistance and dysfunction. The consultative skills required to engage at the enterprise level differ greatly from those needed to coach teams in agile practices. Agile coaches and consultants need to up their game to successfully partner with executives, managers, and PMOs to evolve from traditional methods to a lean, agile mindset. The Agile Consultant, by former Intel Worldwide Project Management Director and agile expert Rick Freedman, author of Amazon best-seller The IT Consultant, shows how to overcome transition challenges and move beyond team-level practice coaching to guide the entire organization to enterprise agility. Agile methods are displacing traditional, process-heavy project management techniques, and are poised to migrate from software development to the rest of IT, and to the entire enterprise. Agile's rapid adoption proves a simple truth: agility works! Agile methods are here to stay, and will continue to expand within the organization. Enterprises are rapidly moving beyond agile development to agile IT, agile marketing, and agile strategic planning. Enterprises need agile coaches and consultants to guide them towards achieving the benefits of agility. What You'll Learn Instill effective agile practices across the enterprise Coach teams, managers, and executives in learning, adopting, and practicing lean and agile strategies Diagnose the roadblocks and obstacles most organizations encounter during the transition to agile Use recognized change-management techniques to guide the enterprise to agility while minimizing disruption and resistance Navigate the many challenges that can derail the transition to agility Demonstrate the critical mix of facilitation, interpersonal, and relationship skills to help organizations succeed with agile Guide the corporate culture toward agility from the top down and the bottom up Evolve from old school project management thinking to a lean, agile mindset Who This Book Is For Besides IT consultants, The Agile Consultant will also appeal to developer teams, internal IT staffers and their managers, and to executives leading the transition to agile development.

mike griffiths pmi acp: Agile Development in the Real World Alan Cline, 2015-12-28 This book is a practical guide for new agile practitioners and contains everything a new project manager needs to know to get up to speed with agile practices quickly and sort out the hype and dogma of pseudo-agile practices. The author lays out the general guidelines for running an agile project with the assumption that the project team may be working in a traditional environment (using the waterfall model, or something similar). Agile Development in the Real World conveys valuable insights to multiple audiences: For new-to-agile project managers, this book provides a distinctive approach that Alan Cline has used with great success, while showing the decision points and perspectives as the agile project moves forward from one step to the next. This allows new agile project managers or agile coaches to choose between the benefits of agile and the benefits of other methods. For the agile technical team member, this book contains templates and sample project artifacts to assist in learning agile techniques and to be used as exemplars for the new practitioner's own project. For the Project Management Office (PMO), the first three chapters focus on portfolio management. They explain, for the agilists' benefit, how projects are selected and approved, and why projects have an inherent shelf-life that results in hard deadlines that may seem arbitrary to traditional technical teams. What You Will Learn: How and why the evolution of project management, from PM-1 (prescriptive) to PM-2 (adaptive) affects modern 21st century project management. How sociology (stakeholder management), psychology (team dynamics), and anthropology (organizational culture) affect the way software is developed today, and why it is far more effective A clear delineation of what must be accomplished by all the roles (PM, BA, APM, Developer, and Tester), why those roles are needed, and what they must do Step-by-step guide for a successful project based on studies and the author's own experiences. Specific techniques for each role on the development team, both in the pre-iteration and iteration cycles, of product development. The appendices contain templates that the team could use or modify to tailor their own agile processes specific to the team, project, and organization.

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Guide to the Project Management Body of Knowledge (PMBOK® Guide), offers useful and practical guidance for a predictive approach to project management practices. This practice guide influences your way of working, ensuring you are equipped with the information you need to succeed in this changing profession. What's in the guide? You'll find a process-based project management approach for guiding your projects, aligning methodologies, and evaluating project management capabilities. This guide uses a popular Process Groups model that will help you with: &· Initiating &· Planning &· Executing &· Monitoring and Controlling &· Closing In addition, you will learn about 49 processes within these five process groups along with inputs, tools and techniques, and outputs associated with those processes. This practice guide shows the processes considered good practices on most projects, most of the time.

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