

army initial counseling

army initial counseling is a fundamental process in the United States Army that sets the foundation for a soldier's career development, discipline, and overall integration into military life. It is a critical communication tool used by commanders and leaders to establish clear expectations, provide guidance, and foster a positive working relationship between the leader and the soldier. Properly conducted initial counseling ensures that soldiers understand their roles, responsibilities, and the standards they are expected to uphold, ultimately contributing to the overall success and professionalism of the Army.

Understanding Army Initial Counseling

What Is Army Initial Counseling?

Army initial counseling is a formal or informal meeting between a leader (such as a squad leader, platoon sergeant, or company commander) and a new or assigned soldier. It typically occurs early in the soldier's assignment or upon their arrival at a new duty station. The purpose of this counseling session is to introduce the soldier to their duties, clarify expectations, and address any questions or concerns they might have.

Importance of Initial Counseling in the Army

Initial counseling plays a vital role in fostering a positive command climate, ensuring clarity of purpose, and promoting soldier development. Proper counseling helps:

- Build trust between soldiers and leaders
- Reinforce Army values and standards

- Clarify roles and responsibilities
- Address individual needs and goals
- Prevent misunderstandings and disciplinary issues
- Promote accountability and discipline from the start

Key Components of Army Initial Counseling

Preparation for the Counseling Session

Effective initial counseling begins with proper preparation:

- Review the soldier's background and records
- Understand their previous experience and skill levels
- Identify specific topics to discuss based on their role
- Prepare questions to assess their goals and concerns
- Set a comfortable environment conducive to open communication

Conducting the Counseling Session

A comprehensive initial counseling session typically covers the following areas:

1. Introduction and Rapport Building

- Establish a welcoming atmosphere
- Introduce yourself and your leadership style

- Encourage the soldier to share about themselves

2. Unit and Mission Overview

- Explain the unit's mission, vision, and goals
- Discuss the soldier's specific duties and responsibilities

3. Standards and Expectations

- Review Army values and conduct standards
- Clarify discipline policies and reporting procedures
- Set performance expectations and goals

4. Training and Development

- Identify necessary training and skill development opportunities
- Discuss career progression and advancement paths

5. Support and Resources

- Provide information on available support systems (e.g., mental health, family services)
- Encourage open communication and feedback

6. Questions and Feedback

- Allow the soldier to ask questions
- Provide honest and constructive answers

Documentation of Initial Counseling

While initial counseling can be informal, it is recommended to document the key points for future reference and accountability. This documentation can include:

- Date and location of the counseling session
- Topics discussed
- Goals and expectations set
- Action items or follow-up steps
- Signatures of both the leader and soldier (if required)

Best Practices for Effective Army Initial Counseling

Be Clear and Concise

Communicate expectations and standards clearly to avoid misunderstandings. Use simple language and confirm understanding by asking questions.

Maintain Professionalism and Respect

Create a respectful environment where soldiers feel comfortable sharing concerns. Show genuine interest in their development.

Set Realistic Goals

Work with the soldier to establish achievable goals that promote growth and confidence.

Follow Up and Support

Schedule regular follow-up sessions to monitor progress, address issues, and adjust goals as needed.

Encourage Open Communication

Foster a culture where soldiers feel empowered to voice concerns, ask questions, and seek guidance.

Common Challenges in Army Initial Counseling and How to Overcome Them

Resistance or Nervousness from Soldiers

Some soldiers may be hesitant or nervous during initial counseling. Leaders should:

- Create a welcoming environment
- Be patient and empathetic
- Emphasize that the purpose is to support their success

Lack of Clarity or Understanding

Ensure clarity by:

- Using straightforward language
- Confirming understanding through questions
- Providing written summaries or references

Time Constraints

Plan the session efficiently by:

- Preparing an agenda
- Prioritizing key topics
- Scheduling enough time for meaningful discussion

Role of Army Leaders in Initial Counseling

Leadership Responsibilities

Leaders are responsible for:

- Conducting thorough and effective initial counseling
- Setting the tone for a professional relationship
- Providing guidance and mentorship
- Addressing individual needs and aspirations
- Monitoring progress and providing feedback

Training for Effective Counseling

Leaders should undergo training on counseling techniques, communication skills, and Army policies to ensure they are equipped to deliver impactful initial counseling sessions.

Benefits of Proper Army Initial Counseling

Implementing effective initial counseling offers numerous benefits:

- Enhances soldier engagement and motivation
- Promotes understanding of expectations
- Reduces disciplinary issues
- Accelerates integration into the unit
- Fosters a positive command climate
- Supports leadership development

Conclusion

Army initial counseling is a cornerstone of effective leadership and soldier development. It provides a structured opportunity to communicate expectations, build rapport, and set the stage for a successful military career. By preparing thoroughly, conducting honest and respectful conversations, and following up consistently, Army leaders can ensure that their soldiers are well-informed, motivated, and aligned with the Army's values and standards. Whether conducted formally or informally, initial counseling remains an essential tool in fostering discipline, professionalism, and growth within the ranks of the United States Army.

Keywords for SEO Optimization:

- Army initial counseling
- Army counseling process
- Soldier counseling tips
- Effective Army leadership
- New soldier onboarding
- Leadership communication in the Army
- Army counseling examples
- Military discipline and standards
- Army soldier development
- Counseling best practices

Frequently Asked Questions

What is the purpose of army initial counseling?

The purpose of army initial counseling is to establish rapport between the leader and the soldier, provide essential information about policies, expectations, and resources, and set the foundation for future development and performance improvement.

When should army initial counseling be conducted?

Army initial counseling should be conducted within the first few days of a soldier's arrival or assignment, ideally during their first unit in-processing to ensure they understand their roles, responsibilities, and available support systems.

What are the key topics covered during army initial counseling?

Key topics include military policies, discipline expectations, unit mission and standards, available resources and support, personal and professional development opportunities, and establishing open communication channels.

Who is responsible for conducting army initial counseling?

The immediate supervisor, team leader, or first-line leader is responsible for conducting the initial counseling to ensure the soldier receives accurate information and feels welcomed into the unit.

How does initial counseling contribute to soldier integration and success?

Initial counseling helps soldiers understand their duties, expectations, and resources, fostering a supportive environment, promoting compliance with standards, and enhancing overall integration and success within the army community.

Additional Resources

Army Initial Counseling: A Comprehensive Guide for New Soldiers and Leaders

Introduction

Army initial counseling is a fundamental process that serves as the foundation for effective communication between soldiers and their leaders. It is an essential step in integrating new personnel into the Army's culture, expectations, and operational standards. This initial conversation not only sets the tone for the soldier's career but also establishes a foundation for ongoing development, performance management, and professional growth. In this article, we delve into the intricacies of army initial counseling, exploring its purpose, procedures, best practices, and significance within the military framework.

Understanding the Purpose of Army Initial Counseling

Building the Foundation of Trust and Communication

The primary objective of initial counseling is to foster open and honest communication between the leader and the soldier. It creates an environment where expectations, responsibilities, and goals are clearly articulated. This early dialogue helps build mutual trust, which is vital for a healthy leadership-clerk relationship and for ensuring the soldier feels valued and understood.

Clarifying Roles, Expectations, and Responsibilities

During initial counseling, leaders outline the soldier's duties, performance standards, and behavioral expectations. Clarifying these aspects early on minimizes misunderstandings and sets clear benchmarks for success. It also provides the soldier with a comprehensive understanding of their role

within the unit.

Establishing Goals and Development Plans

The counseling session is a pivotal moment to set short-term and long-term goals for the soldier's professional growth. Leaders discuss opportunities for training, skill development, and career progression, aligning personal aspirations with unit needs.

Addressing Administrative and Personal Matters

Initial counseling provides a platform for discussing administrative details such as pay, benefits, and required documentation, as well as personal matters that might affect performance, such as health or family situations.

The Components of Army Initial Counseling

A thorough initial counseling session encompasses several critical components to ensure comprehensive coverage of relevant topics.

Introduction and Rapport Building

- Greeting and welcoming: Making the soldier comfortable to foster openness.
- Sharing the purpose of the counseling: Explaining why this meeting is important.
- Personal introductions: Leaders should share their background and leadership style to establish rapport.

Discussion of Expectations and Standards

- Performance expectations: Clarify what the soldier should accomplish.
- Behavioral standards: Emphasize Army values and conduct expectations.
- Accountability measures: Explain consequences of failure to meet standards.

Roles and Responsibilities

- Specific duties: Outline what tasks the soldier is responsible for.
- Team integration: Discuss how the soldier fits within the team and unit.
- Chain of command: Clarify reporting relationships and communication channels.

Goals and Development Plans

- Short-term goals: Tasks to be achieved within the first 30 to 90 days.
- Long-term objectives: Career aspirations and professional development.

- Training opportunities: Courses, certifications, or skill enhancements available.

Administrative and Personal Matters

- Documentation requirements: Ensuring all paperwork is up-to-date.
- Benefits and entitlements: Overview of healthcare, housing, pay, and other benefits.
- Personal concerns: Discussing any issues affecting performance or well-being.

Closing and Follow-up

- Recap of key points: Summarize expectations and commitments.
- Questions and clarifications: Allow the soldier to voice concerns.
- Follow-up plan: Schedule future counseling sessions and checkpoints.

Best Practices for Conducting Effective Initial Counseling

Effective initial counseling requires preparation, clarity, and sensitivity. Here are best practices to consider:

Preparation

- Review relevant documents: Soldier's records, training schedules, and unit policies.
- Set clear objectives: Know what topics to cover and desired outcomes.
- Create a comfortable environment: Choose a private, distraction-free setting.

Clarity and Transparency

- Use simple, direct language.
- Clearly articulate expectations and standards.
- Encourage questions to ensure understanding.

Empathy and Professionalism

- Be respectful and approachable.
- Listen actively to the soldier's concerns.
- Provide constructive feedback.

Documentation

- Record key points and agreements.
- Ensure both parties sign or acknowledge the counseling form.
- Keep records for future reference and accountability.

Follow-up and Accountability

- Schedule subsequent counseling sessions.
- Monitor progress against set goals.
- Provide ongoing mentorship and support.

The Significance of Army Initial Counseling in Leadership Development

Fostering a Culture of Continuous Improvement

Initial counseling is not a one-time event but a stepping stone toward fostering a culture where feedback, growth, and accountability are prioritized. It helps leaders develop their coaching skills, enabling them to better mentor their soldiers.

Enhancing Soldier Performance and Morale

When soldiers understand what is expected of them and feel supported, their motivation and performance tend to improve. Clear expectations reduce anxiety and uncertainty, contributing to higher morale.

Reducing Misunderstandings and Conflicts

Early clarification of roles and standards minimizes misunderstandings that could lead to conflicts or disciplinary issues later on.

Supporting Career Progression

Initial counseling lays the groundwork for career development discussions, helping soldiers plan their paths within the Army and aligning individual goals with organizational needs.

Building a Strong Leadership Pipeline

By consistently conducting meaningful initial counseling sessions, the Army invests in developing competent, confident leaders capable of guiding their teams effectively.

Challenges and Common Mistakes in Army Initial Counseling

While initial counseling is vital, it can sometimes be misapplied or overlooked. Recognizing common pitfalls can improve its effectiveness.

Lack of Preparation

Leaders who do not prepare adequately may overlook critical topics, leading to unclear expectations.

Overloading Information

Trying to cover too many topics in a limited time can overwhelm the soldier, reducing retention.

Failure to Follow Up

Without scheduled follow-ups, initial counseling can become a one-off event, losing its impact.

Inadequate Listening

Leaders who dominate the conversation miss opportunities to understand the soldier's perspectives and concerns.

Neglecting Personal Connection

Ignoring the human element can make the counseling feel impersonal and less effective.

Conclusion

Army initial counseling is a cornerstone of effective leadership and unit cohesion. It sets the tone for a soldier's journey within the Army, clarifying expectations, fostering open communication, and laying the groundwork for professional development. Leaders who approach initial counseling with preparation, transparency, and empathy can significantly influence their soldiers' motivation, performance, and growth. As the Army continues to evolve, so too does the importance of a well-executed initial counseling process—an essential tool for building strong, capable, and resilient military teams.

[Army Initial Counseling](#)

army initial counseling: *Army Officer's Guide* Keith E. Bonn, 2005-04-07 To celebrate the 75th in-print anniversary of the Army Officer's Guide, Stackpole Books is offering a deluxe bound, hard cover limited printing of its famous Army Officer's Guide, now in its 50th Edition. Included are a history of this venerable book and excerpts from the 1930 first edition of the Guide and the influence it has had on the United States Army officer corps in World War II, the Korean War, the Vietnam War, and today's conflicts.

army initial counseling: Army Officer's Guide Robert J. Dalessandro, David H. Huntoon, 2013-09-01 • Practical advice on Army leadership and command • Fully updated with the latest information for officers of all ranks, branches, and components • Uniforms and insignia, duties and responsibilities, privileges and restrictions, courtesy and customs, posts and organizations, regulations and references • Color images of medals and badges

army initial counseling: *NCO Guide* Dan Elder, 2015-07-15 The essential guide for NCOs, this edition has been thoroughly revised and updated with the latest information on training, military justice, promotions, benefits, counseling, soldiers, physical fitness, regulations, and much more.

army initial counseling: *Army Sustainment*, 2015 The Department of the Army's official professional bulletin on sustainment, publishing timely, authoritative information on Army and Defense sustainment plans, programs, policies, operations, procedures, and doctrine for the benefit of all sustainment personnel.

army initial counseling: *Army Officer's Guide: 52nd Edition* Col. Robert J. Dalessandro USA

(Ret.), 2013-09-01 Practical advice on Army leadership and command. Fully updated with the latest information for officers of all ranks, branches, and components. Covers uniforms and insignia, duties and responsibilities, privileges and restrictions, courtesy and customs, posts and organizations, regulations and references. Includes full-color reference of medals and badges.

army initial counseling: The Army Lawyer , 2003

army initial counseling: The Army Communicator , 1988

army initial counseling: NCO Guide Robert S. Rush, 2010-06-18 How to train, lead, and counsel troops effectively plus how to move along one's career as an NCO by continuing education, training, and professional development. Information about all the regulations NCOs need to be aware of in carrying out their jobs. References to Army publications are completely converted to the new numbering system.

army initial counseling: Army , 1975

army initial counseling: Why Are First Term Soldiers Leaving the Us Army Reserve?

Vaine Caldwell, PhD, 2010-12-07 The information presented takes a look at what some military observers see as an emerging issue that the United States Army Reserve will have to address more thoroughly.

army initial counseling: Army Officer's Guide , 2023-10-17 The Army Officer's Guide is the crown jewel of Stackpole's military reference line. First published in 1930, this guide has been continuously revised since then and has become the gold-standard reference for the U.S. Army's officer corps, especially the new second lieutenants commissioned into the army out of West Point and ROTC programs. This edition has been thoroughly revised and updated with the latest information on leadership, training, military justice, promotions, benefits, counseling soldiers, physical fitness, regulations, and much more—everything the officer needs to know in order to do his job well, to advance his career, to navigate the military, and to guide his soldiers on and off the battlefield. Topics include How to train, lead, and counsel troops effectively Tips on how to move along your career as an NCO by continuing education, training, and professional development Information about all the regulations NCOs need to be aware of in carrying out their jobs And much, much more . . . Stackpole has been guiding military officers and soldiers for more than 80 years. Our guides still offer the best advice in the business—better than any other book, better than the internet.

army initial counseling: U. S. Army Board Study Guide , 2006-06

army initial counseling: Department of the Army Pamphlet 27-162: Legal Services, Claims Procedures ,

army initial counseling: Professional Journal of the United States Army , 1993

army initial counseling: Army JROTC Leadership Education & Training , 2002

army initial counseling: Research Product - U.S. Army Research Institute for the Behavioral and Social Sciences , 2008

army initial counseling: AR 350-1 Army Training and Leader Development Headquarters Department of the Army, 2017-08-27 Army Regulation 350-1 is the keystone training regulation for all US Army units. This regulation is the source reference for all training conducted within units across the US Army. This continent 6x9 paperback is designed with commanders, executive officers, and company grade NCOs in mind for portability and ease of use.

army initial counseling: AR 350-1 08/19/2014 ARMY TRAINING AND LEADER DEVELOPMENT , Survival Ebooks Us Department Of Defense, www.survivalebooks.com, Department of Defense, Delene Kvasnicka, United States Government US Army, United States Army, Department of the Army, U. S. Army, Army, DOD, The United States Army, AR 350-1 08/19/2014 ARMY TRAINING AND LEADER DEVELOPMENT , Survival Ebooks

army initial counseling: NGB Pamphlet , 1971

army initial counseling: United States Army Combat Forces Journal , 1988

Related to army initial counseling

Soldier Initial Counseling - Purpose: The Purpose of this Counseling is to conduct initial reception & integration counseling. Ensure that all immediate Soldier/family issues are resolved promptly, welcome Soldier to the

DEVELOPMENTAL COUNSELING FORM - U.S. Army Garrisons Purpose of Counseling: (Leader states the reason for the counseling, e.g. Performance/Professional or Event-Oriented counseling, and includes the leader's facts and

Soldier Counseling Resources - Sample DA Form 4856 Examples, The purpose of these pages is to provide information to help Army leaders properly counsel and evaluate their subordinate Soldiers. Within these pages you will find tips on conducting

Sample Initial Counseling Army: Your First Session A Soldier's direct supervisor or leader typically conducts the sample initial counseling army session. This ensures that the Soldier understands expectations and has a

Army Initial Counseling Examples | Free PDF Downloads Get free Army initial counseling examples in PDF format. Easy-to-use templates for counseling sessions, performance evaluations, and more

Ace Your Army Career: Initial Counseling Examples (PDF Included!) Starting your Army journey? Don't sweat it! Grab our free PDF with initial counseling examples and nail that first impression. Get promoted faster!

Initial Counseling Example for Soldier - Other situations may arise that are not covered in this counseling session. If you are unsure about anything, contact me and I will work to straighten out the situation. It is my duty as an NCO to

ATP 6-22.1 - United States Army HEADQUARTERS, DEPARTMENT OF THE ARMY This publication is available at the Army Publishing Directorate site (<https://armypubs.army.mil>) and the Central Army Registry site

Army Counseling Examples - In the Army, counseling is an almost daily requirement. Whether it's meant to guide a Soldier's growth, document career milestones, or correct improper behavior, it can be a challenge to find

Initial Counseling on DA Form 4856 - Mission Accomplishment: All Soldiers are expected to be 100% qualified in one year. Your progress will be evaluated by your supervisor every month. Failure to progress may lead to

Soldier Initial Counseling - Purpose: The Purpose of this Counseling is to conduct initial reception & integration counseling. Ensure that all immediate Soldier/family issues are resolved promptly, welcome Soldier to the

DEVELOPMENTAL COUNSELING FORM - U.S. Army Garrisons Purpose of Counseling: (Leader states the reason for the counseling, e.g. Performance/Professional or Event-Oriented counseling, and includes the leader's facts and

Soldier Counseling Resources - Sample DA Form 4856 Examples, The purpose of these pages is to provide information to help Army leaders properly counsel and evaluate their subordinate Soldiers. Within these pages you will find tips on conducting

Sample Initial Counseling Army: Your First Session A Soldier's direct supervisor or leader typically conducts the sample initial counseling army session. This ensures that the Soldier understands expectations and has a

Army Initial Counseling Examples | Free PDF Downloads Get free Army initial counseling examples in PDF format. Easy-to-use templates for counseling sessions, performance evaluations, and more

Ace Your Army Career: Initial Counseling Examples (PDF Included!) Starting your Army journey? Don't sweat it! Grab our free PDF with initial counseling examples and nail that first impression. Get promoted faster!

Initial Counseling Example for Soldier - Other situations may arise that are not covered in this

counseling session. If you are unsure about anything, contact me and I will work to straighten out the situation. It is my duty as an NCO to

ATP 6-22.1 - United States Army HEADQUARTERS, DEPARTMENT OF THE ARMY This publication is available at the Army Publishing Directorate site (<https://armypubs.army.mil>) and the Central Army Registry site

Army Counseling Examples - In the Army, counseling is an almost daily requirement. Whether it's meant to guide a Soldier's growth, document career milestones, or correct improper behavior, it can be a challenge to find

Initial Counseling on DA Form 4856 - Mission Accomplishment: All Soldiers are expected to be 100% qualified in one year. Your progress will be evaluated by your supervisor every month. Failure to progress may lead to

Soldier Initial Counseling - Purpose: The Purpose of this Counseling is to conduct initial reception & integration counseling. Ensure that all immediate Soldier/family issues are resolved promptly, welcome Soldier to the

DEVELOPMENTAL COUNSELING FORM - U.S. Army Garrisons Purpose of Counseling: (Leader states the reason for the counseling, e.g. Performance/Professional or Event-Oriented counseling, and includes the leader's facts and

Soldier Counseling Resources - Sample DA Form 4856 Examples, The purpose of these pages is to provide information to help Army leaders properly counsel and evaluate their subordinate Soldiers. Within these pages you will find tips on conducting

Sample Initial Counseling Army: Your First Session A Soldier's direct supervisor or leader typically conducts the sample initial counseling army session. This ensures that the Soldier understands expectations and has a

Army Initial Counseling Examples | Free PDF Downloads Get free Army initial counseling examples in PDF format. Easy-to-use templates for counseling sessions, performance evaluations, and more

Ace Your Army Career: Initial Counseling Examples (PDF Included!) Starting your Army journey? Don't sweat it! Grab our free PDF with initial counseling examples and nail that first impression. Get promoted faster!

Initial Counseling Example for Soldier - Other situations may arise that are not covered in this counseling session. If you are unsure about anything, contact me and I will work to straighten out the situation. It is my duty as an NCO to

ATP 6-22.1 - United States Army HEADQUARTERS, DEPARTMENT OF THE ARMY This publication is available at the Army Publishing Directorate site (<https://armypubs.army.mil>) and the Central Army Registry site

Army Counseling Examples - In the Army, counseling is an almost daily requirement. Whether it's meant to guide a Soldier's growth, document career milestones, or correct improper behavior, it can be a challenge to find

Initial Counseling on DA Form 4856 - Mission Accomplishment: All Soldiers are expected to be 100% qualified in one year. Your progress will be evaluated by your supervisor every month. Failure to progress may lead to

Soldier Initial Counseling - Purpose: The Purpose of this Counseling is to conduct initial reception & integration counseling. Ensure that all immediate Soldier/family issues are resolved promptly, welcome Soldier to the

DEVELOPMENTAL COUNSELING FORM - U.S. Army Garrisons Purpose of Counseling: (Leader states the reason for the counseling, e.g. Performance/Professional or Event-Oriented counseling, and includes the leader's facts and

Soldier Counseling Resources - Sample DA Form 4856 Examples, The purpose of these pages is to provide information to help Army leaders properly counsel and evaluate their subordinate Soldiers. Within these pages you will find tips on conducting

Sample Initial Counseling Army: Your First Session A Soldier's direct supervisor or leader

typically conducts the sample initial counseling army session. This ensures that the Soldier understands expectations and has a

Army Initial Counseling Examples | Free PDF Downloads Get free Army initial counseling examples in PDF format. Easy-to-use templates for counseling sessions, performance evaluations, and more

Ace Your Army Career: Initial Counseling Examples (PDF Included!) Starting your Army journey? Don't sweat it! Grab our free PDF with initial counseling examples and nail that first impression. Get promoted faster!

Initial Counseling Example for Soldier - Other situations may arise that are not covered in this counseling session. If you are unsure about anything, contact me and I will work to straighten out the situation. It is my duty as an NCO to

ATP 6-22.1 - United States Army HEADQUARTERS, DEPARTMENT OF THE ARMY This publication is available at the Army Publishing Directorate site (<https://armypubs.army.mil>) and the Central Army Registry site

Army Counseling Examples - In the Army, counseling is an almost daily requirement. Whether it's meant to guide a Soldier's growth, document career milestones, or correct improper behavior, it can be a challenge to

Initial Counseling on DA Form 4856 - Mission Accomplishment: All Soldiers are expected to be 100% qualified in one year. Your progress will be evaluated by your supervisor every month. Failure to progress may lead to

Related to army initial counseling

Army expands program allowing Soldiers with civilian skills to bypass initial training

(United States Army1d) The U.S. Army is adding 17 new military occupational specialties (MOSs) to its Civilian Acquired Skills Program (ACASP)

Army expands program allowing Soldiers with civilian skills to bypass initial training

(United States Army1d) The U.S. Army is adding 17 new military occupational specialties (MOSs) to its Civilian Acquired Skills Program (ACASP)

Leaders from Across the Initial Military Training Environment Embark on Fort Eustis for Annual Forum (usace.army.mil1mon) Fort Eustis, Va.- Leaders from across the entire U.S. Army Initial Military Training (IMT) enterprise assembled on Fort Eustis from August 11th through the 14th to discuss how the Army is transforming

Leaders from Across the Initial Military Training Environment Embark on Fort Eustis for Annual Forum (usace.army.mil1mon) Fort Eustis, Va.- Leaders from across the entire U.S. Army Initial Military Training (IMT) enterprise assembled on Fort Eustis from August 11th through the 14th to discuss how the Army is transforming

Related Articles

- [ditch witch repair manual](#)
- [pachinko pdf](#)
- [12 week dumbbell workout plan pdf](#)

[Back to Home](#)